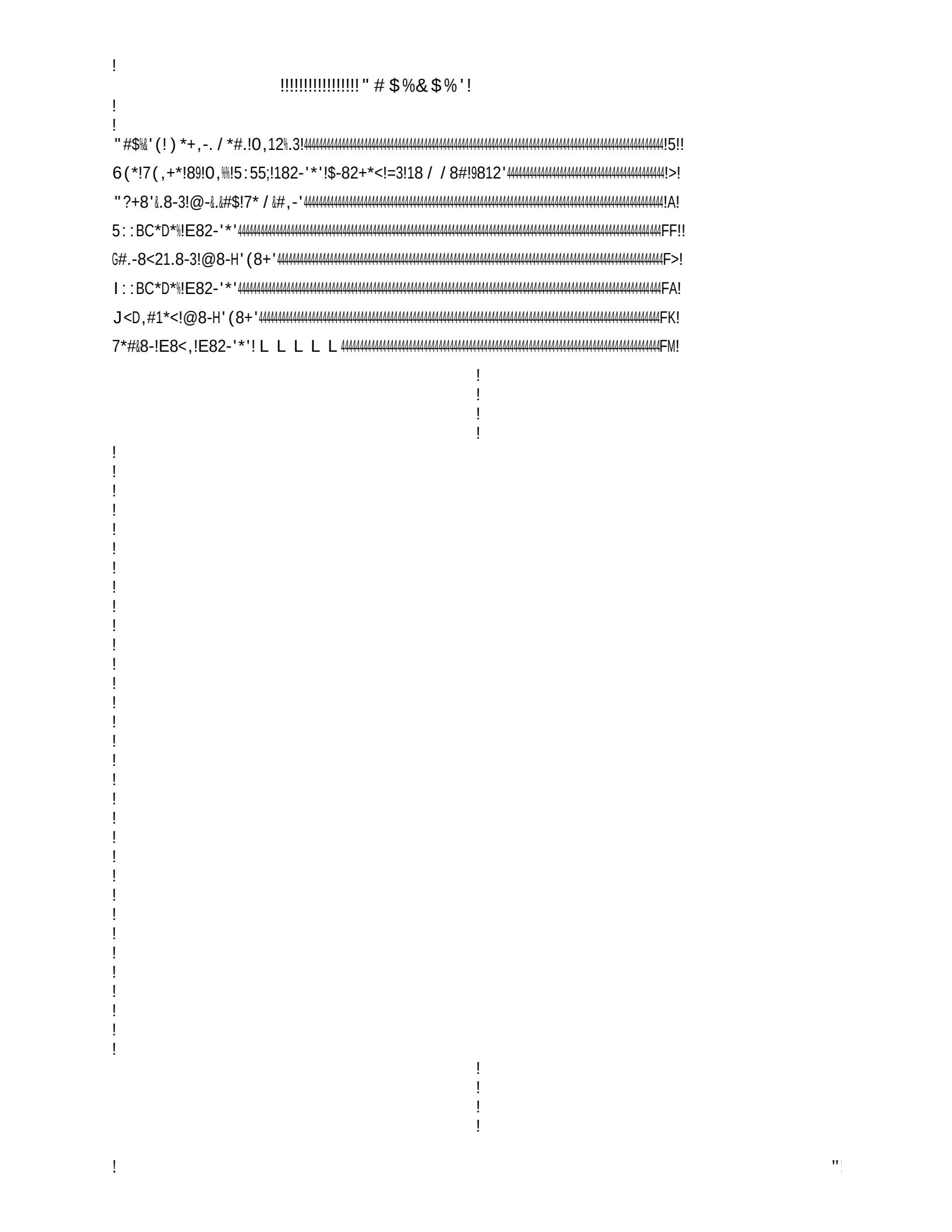

Q8.*!.8!7.2<*#.';!!
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G#!.(&'!N-8'+*1.2'0!382!R&%%!'**!'8 / *!#*R!<*'&$#,.&8#'!98-!1*-.,&#!182-'*'4!G9!382!*#.*-*<!7H&< / 8-*!&#!.(*!9,%%!89!5:5:!8-!,9.*-0!
382!R&%%!R,#.!.8!+,3!,..*#.&8#!.8!.(*!&#98- / ,.&8#!&#!,%%!1,+'!=8%<!.(,.!&#<&1,.*'!R(&1(!182-'*'!182#.!,'!382-!",-%3!N*-&8<0!S&<<%*!

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( ) * $) " +'

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" #!&7PQ ' ; ,@+@EAB!V@F@+AB!8+<D@*6!

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Q!G), !6*4@), 6!)48-!

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*=)2(# ')$!/%)4!, '!@98*$%)*06!A 0%)% '&!B., -# ; # ')!*1!CDE! ; 2$)!-* ; 8.#)#!@F!CDE!+6!)4#!# '(!*1!)4#%0!1%0$)!6#, 0<!!>1)#0 / , 0($3!)4#6!4, 5#!)*!-* ; 8.#)#!@F! CDG!)*!12.1%..!)4#!H*2 '(,)%*'!! I #J2%0# ; # ')!+6!)4#!# '(!*1!$*84* ; *0#!6#, 0<!*

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*K '!)4%$!$# ; % ', 03!$)2(# ')$! / %..!&, % '!#98#0%# '-#!% '! / 0%)% '&!, ', .6)%-, .!#$$, 6$!% '1*0 ; #(!+6!-0%)%-, .!0#, (% '&!, '(!-, 0#12.!0#, $*'% '&<!!=8#-%, .!,))# ')%*'!%$!&%5# '!)*!(#5#.*8% '&!%(#, $3! / 0%)% '&!10* ; !$*20-#$3!*0&, '%?% '&! ; ,)#0%, .3!, '(!0#5%$% '&!(0, 1)$<!!L4#!-., $$! / %..!, .$*!!*-2$!*'!&0, ; ; , 03!$)6.#3!, '(!1*0 ; , .!-*'5# ')%*'$! *1! / 0%)% '&<!!B##0!-0%)%J2#!$#$$%*'$!, '(! / *0 : $4*8$!&%5#!$)2(# ')$!, !-4, '-#!)*!0#$8*'(!)*!)4#%0!-., $$; ,)#$%! / *0 : <!! A ## : .6!% '1*0 ; , .! / 0%)% '&!-* ; 8.# ; # ')$! , $$%& ' ; # ')$!*1!.*'&#0!1% '%$4#(!8, 8#0$<!L4%$!-*20$#!12.1%..$!)4#!, ..7-*..#&#!H*2 '(,)%*'!! I #J2%0# ; # ')!% '!@98*$%)*06!A 0%)% '&<!!@, -4!$#-)%*'!*1!CDG!%$!1*-2$#(! *'!, !8, 0)%-2., 0!)*8%-!*0!)4# ; #<!!!*

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=)2(# ')! / %)4!, '!@98$%)*06! A 0%)% '&! B., -# ; # ')! *1! CDG! ; , 6!# '0*..!% '!, ! $#-)%*'!*1! @F! CDG3! @F! CCDN! K ')0*(2-)%*'!)*! O%)#0, 06! =)2(%#$3! *0!, ! (#8, 0) ; # ')7+, $#(! / 0%)% '&7% ')# '$%5#!-*20$#!.%$)#(!% '!P, ' '#0<!*

I A!?>; !>?!! ! ! ! !!!!! J @KLM : NOP=@KLM : !! ! ! ! A<!Q ' 3$%(R#3!!

@@ / !?6DG>E6D>>!!

@(*#!R*!%88H!, (*, <0!82-!& / , $&#, .&8#'!89.*#!'** / !.8!-2#!&#!.R8!<&-*1.&8#'X*&.(*-!.8R, -<!.(*!(8+*!89!92.2-*!(, ++&#*''!8-!.(*! 9*, -!89!92.2-*!<*'+, &-4!!G#!.(&'!182-'*0!R*%%!%88H!, .!(8R!.(*'*!.R8!& / +2%'*'!(, D*!+-8<21*<!D&'&8#'!89!2.8+&, !, #<!<3'.8+&, !&#! %&.*-, .2-*0!9&% / 0!+8%&.&1, %!'+**1(0!, #<!!82-#, %&' / 4!@*!R&%%!*?, / &#*!(8+*92%!, #<!9*, -92%!D&'&8#'!89!(2 / , #!'81&*.3!, 1-8''!'*D*-, %! 1*#.2-&*'0!, #<!1(, %%*#$*!82-'*%D*'!.8!, 'H!=&$!T2*'.&8#'!, =82.!.(*!-*%, .&8#'(&+!=*.R**#!& / , $&#, .&8#!, #<!'81&, %!-*, %&.34!J=8D*!, %%0! R*!R&%%!R-&.*!, #<!., %H!, =82.!R-&.&#$X&#!*''', 3'0!'(8-.!, ''&$# / *#.'0!+**-!-*D&*R!'*''&8#'B, #<!R*!R&%%!*?+%8-*!(8R!R-&.&#$!=8.(! -*9%*1.'!, #<!'(, +*'!82-!<-*, / '!, #<!#&$(. / , -*'4!N8''&=%*!, ''&$#*<!R8-H'!&#1%2<*!#8D*%'!=3!Y-'2%, !C*!Z2&#0! [1., D&, !\2.%*-0!, #<! E(, -%8..*!N*-H&#'!Z&% / , #!, #<!9&% / '!%&H*!P., (#! I 2 ' '#03!='*/8%#0-#00!, #<!Q4%.(0# '!*1!R# '4!*

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[2-!R-&.&#$!+-8U*1.'!R&%%!-,#$*!9-8 / !#8#9&1.&8#!#,--,.&D*!.8!-*'*,-1(*<!,-$2 / *#.g!82-!-*,<&#$'!R&%%!-,#$*!9-8 / ! / * / 8&-!.8!+*-'2,'&D*!.*?.4!V82!R&%%!<*D*%8+!382-!,=&%&.3!.8!,#,%3]*!988<!R-&.&#$0!,#<!382!R&%%!%*,-#!(8R!.8!*#.*-!&#.8!.(*!<*=,.*!2'&#$!.(*!.88%'!89!-(*.8-&14!6(*'*!.88%'!&#1%2<*!D,-&82'!.3+*'!89!,++*,%'!,'!R*%%!,'!.-,.*$&*'!98-!&#D*#.&8#!b18 / &#$!2+!R&.(!'8 / *.(&#$!.8!',3c0!,--,#$* / *#.!b8-$,#&]&#$!382-!.(82$(.'c0!,#<!'.3%*!bR-&.&#$!1%*,-0!$-,1*92%0!+*-'2,'&D*!+-8'*c4!6(*-*!R&%%!=*!9-*T2*#.!98- / ,%!,#<!&#98- / ,%!R-&.&#$0!+**-!-*D&*R0!-*D&'&8#!*?*-1&'*'0!,#<!' / ,%%X$-82+!R8-H'(8++&#$4!!

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I A!66; B!>?!!!!!!!!!! !!!!!!!!!!!!!!!!MA@SKOJU@MKA!@K!=V : [I=LI : SI! ! ! :<!Z*b-*!
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&#!,!<3#, / &1!,#<!%&D&#$!98- / ^ .(*!&''2*'!,#<!T2*'.&8#'!R&.(&#!.(*&-!R8-<'0!,#<!R*!R&%!,..*#<!1%8'*%3!.8!7(,H*'+*,-*P'!2'*'!89!%,#$2,$*!,#<!+8*.&1!98- / 4!!O&#,%%30!R*P%%!18#'&<*-!(8R!.(*'*!+%,3'0!#8R!8D*-!982-!1*#.2-&*'!8%<0!'+*,H!.8!2'!&#!+8R*-92%!R,3'!&#!82-!8R#!(&'.8-&1,%! / 8 / *#.4!G90!,'!7(,H*'+*,-*!R-8.*0!d,%%!.(*!R8-%<P'!,!'.,$*0!,#<!,%%!.(*! / *#!,#<!R8 / *#! / *-*%3!+%,3*-'0e!(8R!<8!R*!18#'.-21.!82-'*%D*'!,#<!82-!=*%&*9'!&#!.(*!18 / +%*?!R8-%<!89!5:55_!

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#,--,.&D*!R(8'*!<*.,&%'!-*+-*'*#.! / 8-,%!,#<!+8%&.&1,%!.-2.('!82.'&<*!.(*!'.8-3!,#<!&.!&'!,!18 / / 8#!9*,.2-*!89!+8'.18%8#&,%!R-&.&#$4!

9&1.&8#0!&#1%2<&#$!1(,-,1.*-&],.&8#0!'.-21.2-*0!'.3%*0!,#<!'*..&#$4!G.!R&%%!,%'8!=*$&#!.8!R*&$(!.(*!,*'.(*.&10!'81&,%0!,#<!&#.*%%*1.2,%!
/ 8.&D*'!89! / *,#&#$X / ,H&#$!.(,.!&#98- / !,%%!'.8-&*'0!,#<!'.8-3X.*%%&#$0!9-8 / !9&1.&8#!.8!(&'.8-3!.8!'1&*#1*!.8!#,--,.&D*'!89

6(&'!182-'*!R&%%!*?+%8-*!.(*!D&-.2*'!89!=,<#*''!.(-82$(!.(*!R8-H!89!,#!,-.&'.!R(8!<&*<!,!9,&%2-*;!W*-/,#!S*%D&%%*4!! [D*-!.(*!182-'*!89!.(*!'*/*'.*-0!R*!R&%%!<&'12''!.(*!*/*-$*#1*!89!(&'!/,'.*-+&*1*0!*R*+67"%-:0!9-8/!-*%,.&D*!8='12-&.3!,.!.(*!.&/*!89!&.'!,2.(8-P'!<*,.(!&#.8!.(*!+,#.(*8#!89!$-*,.!J/*-&1,#!%&.*-,.2-*0!&#D*'.&$,.&#$!R(,.!98-1*'!/,<*!.(&'!'(&9.!+8''&=%*4!!@*!R&%%!,%'8!%88H!,.!,!#8D*%!.(,.!/,#3!1-&.&1'!'.&%%!18#'&<*-!.8!=*!S*%D&%%*P'!R8-'.0!B%#00#0!*0!L4#!>;+%&2%)%#$0!R(&1(!R,'!<*'1-&=*<!&#!FKA5!,'!d,!<*,<!9,&%2-*e!,#<!d.(&'!1-,]3!-&$,/,-8%*4e![.(*-'!18#'&<*-!B%#00#!.8!=*!.(*!,2.(8-P'!=*'.0!/8'.!+'31(8%8$&1,%%3!,'.2.*^,#<!<&'.2-=&#$^R8-H4!G9!R*!+2.!,'&<*!.(*!T2*'.&8#!89!'211*''!8-!9,&%2-*0!(8R!*%'*!/&$(.!R*!+-8<21.&D*%3!-*,<!,!R8-H!%&H*!.(&'_!!@(,.0!&#!8.(*-!R8-<'0!<8!R*!R,#.!9-8/!82-!%&.*-,.2-*_!!J#<!(8R!'(82%<!R*!-*,<!98-!&._!!6(*!1%,''!R&%%!-*,<!8.(*-!*?,/+%*'!89!S*%D&%%*q'!9&1.&8#0!&#1%2<&#$!d\,-.%*=30!.(*!71-&D*#*-e!,#<!P#'%)*!Q#0#'*0!,'!/*<&.,.&8#'!8#!.(*!*.(&1,%0!+8%&.&1,%0!,#<!'81&,%!+-8=%*/'!.(,.!98%8R!9-8/!,++,-*#.%3!d$88<e!=*(,D&8-!,'!R*%%!,'!.(*!+8.*#.&,%!98-!-,<&1,%!1(,#$*!.(,.!&#(*-*'!&#!=*(,D&#$!=,<%34!!!!
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#8D*%0!.(*!182-.'(&+!#8D*%0!.(*!$8.(&1!#8D*%0!*.140!U2'.!,'!R*!R-*'.%*!R&.(!.(*8-*.&1,%!-*,<&#$'!,=82.!R(,.!+-8'*!9&1.&8#!&'!,#<!
<8*'4! J2.(8-'! / ,3!&#1%2<*! J+(-,! *(#0! S,<, / *!<*!%,!0,3*..*0!) ,#&*%!) *98*0!7, / 2*%! f&1(,-<'8#0!W*#-3!0&*%<&#$0!0-,#1*'!
\2-#*30!h,#*! J2'.*#0!,#<!8.(*-'4!6(*!182-'*!R&%%!9812'!8#!.(*!<*D*%8+ / *#.!89!%&.*-,-3!-*'*,-1(!'H&%%'!,#<!R&%%!12% / &#,.*!&#!,!
9&#,%0! / ,U8-!-*'*,-1(!+,+*-4!!
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.(*!E&D&%! f&$(.'!S8D* / *#.0!182#.*-12%.2-*0!,#<!.(*!-&'*!89!18%8-!6`0!,!#*R!H&#<!89!%3-&1!+8* / !* / *-$*<!,-82#<!.(*!-,R!%&9*!*?+*-&*#1*'!89!.(*!+-&D,.*!'*%94!

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G#!.(&'!182-'*0!R*!R&%%!18#'&<*-!.(*!18#9*''&8#,%! / 8<*!,#<!&.'!%*$,1&*'!&#!-*1*#.!+8*.-34!@*!R&%%!,%'8!*?+%8-*!.(*!&<*,!89!18#9*''&8#!&#!12%.2-*! / 8-*!=-8,<%30!9-8 / !7,&#.!J2$2'.&#*P'!Q*'1#$$%*'$!.8!.(*!12-,.*<!+-&D,.*!18#9*''&8#'!8#!'81&,%! / *<&,4!@(,.! / ,<*!+8*.-30!,'!8++8'*<!.8!8.(*-!98- / '!89!%&.*-,.2-*!,#<!12%.2-*0!.(*!%812'!89!18#9*''&8#,%!*#*-$3!&#! / &<X5:thX1*#.2-3!J / *-&1,_!W8R!(,D*!-,1*0!$*#<*-0!,#<!1%,''!& / +,1.*<!.(*!R-&.&#$!,#<!-*1*+.&8#!89!18#9*''&8#,%!D*-'* ^ R(&1(!&'!.8!',30!R(8!$*.'!8-!R,#.'!.8!=*!-*,<!,'!18#9*''&8#,%0!,#<!.8!R(,.!*#<_!@*!R&%%!+,3!+,-.&12%,-!,..*#.&8#!.8!.(*!+8*.-3!89!C8R*%%0!73%D&,!N%,.(0!h8(#!*--3 / ,#0!,#<!J##*!7*?.8#4!@*!R&%%!,%'8!18#'&<*-!(8R!18#.* / +8-,-3!+8*.'!89!18%8-BB&#1%2<&#$![1*,#!`28#$0!Q,.,'(,!6-*.(*R*30!,#<!J<,!C& / r#BB(,D*!R8-H*<!R&.(&#!,#<!,$,&#'.!.(*!(&'.8-&1,%%3!R(&.*!18#9*''&8#,%! / 8<*4!J''&$# / *#.'!R&%%!&#1%2<*!'*D*-,%!'(8-.!+,+*-'0!,!+-*'*#.,.&8#0!,#<!,!-*'*,-1(X=,'*<!1-&.&1,%!8-!1-*,.&D*!+-8U*1.4!

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IA!HXXL!>?! ! !!!!!!!!!! !!!!!!!!!!!!!!!!SI:OMAT!CKS!BSM@IS=0! ! ! L<!Z*)%(&!

B!\0H>EY0H>! ! !!!!!!!!!!!!!!!!

($3/7=+(B1$,/7?-+=7$E/+-+)A$?)>G(/$A7)/7$,(B/171$-?O7)$?-$HO+>C(/7$!" #IFF:+,-+()4$" #$IF%$6(7-/84$" #IFJK/?C?4$" #$IF5$#()*+,-+()4$" #$II'. $L)-/($ -($M/7?-+=7$. /+-+)A4$" #$IJF$H37,+?0$H-B>+71$+)$M/7?-+=7$. /+-+)A4$$" #$I'9$L)-/($-($#()*+,-+()$. /+-+)A4$" #$I'F$L)-/($-($:+,-+()$. /+-+)A4$(/$" #$II'I$L)-/($ -($6(7-/8$. /+-+)A;!\$I;-27)?C7$?)>$)BC07/$(*$-27$,(B/17$O7+)A$?330+7>$*(/4$?)>$%;$?$E/+-+)A$1?C30?$+)-27A7)/7$(*$-27$E(/O12(3$-($E2+,2$8(B$?/7$?330?8+)A<J3(7C14$ (/$'PF9$>(BO0?P13?,7>$3?A71$(*$*+,-+()$(/$)()*+,-+()!$$Q(B/$)?C7$12(B0>$?337?/$+)-27B337/P/+A2-$2?)>$,(/)7/$(*$7=7/8$3?A7!$L)$,()1B0-?-+()$E+-2-27>73?/-C7)-R1$,/7?-+=7$E/+-+)A$*?,B0-84-27+)1-/B,-(/$(*-27,(B/17$E+00$C?O7$1707,-+()14$)(-+*8$8(B$(*-27>7,+1+()4$?)>$7)-7/$@7A+1-/?-+()$S=7//+>71$+)-(-27T?))7/$181-7C$1($-2?-$ 1707,-7>$1-B>7)-1$C?8$/7A+1-7/!\$H-B>7)-1$E2($?/7$)(-$?,,73-7>$C?8$/7?3308$+)$*(00(E+)A$17C71-7/1!\$*

I A!HXF!>?! ! !!!!!!!!!! !!!!!!!!!!!!!!!!A K A CMU@MK A!B K S [= V K L! ! ! " <! B *255!

B C!?60>6>E?0G>! ! ! !!!!!!!!!!!!!!!!!!!!!!!!!!!!!! ! !

G!4(%O-.&!

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G#!.(&'!R8-H'(8+!R*!9812'!8#!D,-&,.&8#'!89!'.3%*!,#<!D8&1*!.(,.!*#(,#1*!,118/+%&'(*<!*'',3!1-,9.4!@*!18#'&<*-!'+**1(!-*$&'.*-'0! +2-+8'*92%!&#9%,.&8#'!,#<!<*9%,.&8#'!89!8#0$*',0!'.-21.2-*<!.*#'&8#'!=*.R**#!<&%*//,!,#<!<&'18D*-30!*.(&1,%!&#T2&-30!,#<!R,3'!.(,.! '+*12%,.&D*!+-8'*!,#<!*/+&-&1,%!9,1.'!18X*?&'.!&#!*99*1.&D*!%&.*-,-3!#8#9&1.&8#4!6(&'!R8-H'(8+!(,'!,!'&$#&9&1,#.!-*,<&#$!18/+8#*#.4!)2-&#$!.(*!'*/*'.*-0!'.2<*#.'!-*,<!,!D,-&*.3!89!*'',3'!.(,.!/8<*%!'.3%&'.&1!,++-8,1(*'!,#<!.(*/,.&1!,++-8,1(*'!.8!*'',3&#$0! +-,1.&1*!'H&%%'!&#!'(8-.!R-&.&#$!,''&$#/*#.'0!,#<!<*D*%8+!,!18%%*1.&8#!89!.(-**!'2='.,#.&,%!*''',3'!.(,.!*?+%8-*!8#*!1(8'*#!.8+&1!8-! .(*/*!&#<&1,.&D*!89!&#<&D&<2,%!'*#'&=&%&.34!6(*!182-'*!899*-'!'.2<*#.!R-&.*-'!,1-*,.&D*!18/ /2#&.3!&#!R(&1(!.8!*?+%8-*!&#.*-*'.'! ,#<!18#1*-#'0!,#<!(*%+'!'.2<*#.'!.8!+-*+,-*!98-!.(*!'2'.,&#*<0!&#98-/*<!R8-H!-*T2&-*<!&#!J<D,#1*<!N-8U*1.'!&#!Q8#9&1.&8#4!6(*! R8-H'(8+!+-8D&<*'!&#X

W8R!<8!R*!2#<*-'.,#<!.(*!=8<&*'!,#<!&<*#.&.&*'!8#!.(*!8.(*-!'&<*!89!.(*!'1-**#_!@(,.!,-*!.(*!'.,H*'!89!,$*#130!,1.&8#0!,#<!
18#.-8%!&#!,!<&$&.,%!R8-%<_!
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G#!.(&'!182-'*0!R*P%%!.,H*!2+!.(*'*!,#<!8.(*-!T2*'.&8#'!,'!R*!*?+%8-*!(8R!,2.(8-'0!9&% / / ,H*-'0!$, / *!<*'&$#*-'0!,-.&'.'0!,#<!
,1.&D&'.'!-*1H8#!R&.(!.(*!+-8982#<!,*'.(*.&10!'81&,%0!+8%&.&1,%0!,#<!(&'.8-&1,%!.-,#'98- / ,.&8#'!12--*#.%3!.,H&#$!+%,1*!,-82#<!,#<!
.(-82$(!<&$&.,%!.*1(#8%8$34!@*P%%!'.2<3!H*3!.(*8-&'.'!89!<&$&.,%!12%.2-*!&#!8-<*-!.8!18#'&<*-!.(*!-8%*!.(,.!<&$&.,%! / *<&,!+%,3'!&#!
-*'(,+&#$! (8R! R*! 2#<*-'.,#<! T2*'.&8#'! 89! ,$*#130! 18 / / 2#&.30! -,1*0! $*#<*-0! '*?2,%&.30! #,.&8#(88<0! +-&D,130! *.(&1'0! %,=8-0!
/ ,.*-&,%&.30!'+,1*0!+8R*-0!%&.*-,.2-*0!,#<!,-.4! J#<!R*P%%!*?+%8-*!(8R!12%.2-,%!+-,1.&.&8#*-'!-*+-*'*#.!,#<!-*'+8#<!.8!.(*'*!&''2*'!
,1-8''!,!-,#$*!89! / *<&,!,#<!$*#-*'4! i *3!,-*,'!89!9812'!R&%%!&#1%2<*!.(*!,*'.(*'.(*-&'.3!,#<!18##*1.&D&.3!, / &<'.!
,%R,3'X8#!%&9*0!.(*!1(,#$&#$!#,.2-*!89!%,=8-!&#!.(*!<&$&.,%!R8-%<0!,#<!.(*!+8%&.&1'!89!&<*#.&.3!,#<!'2=U*1.&D&.3!R&.(&#!.(*!18#.*?.!
89!=&$!<,.,!,#<!,%$8-&.(/ &1!'2-D*&%%,#1*4!7.2<*#.'!R&%%!+2-'2*!.(*&-!8R#!&#.*-*'.'!R&.(&#!82-!182-'*! / ,.*-&,%!.(-82$(!*?.*#<*<!
-*'*,-1(!+-8U*1.'!.(,.!R*!R&%%!R8-H'(8+!,#<!-*D&'*!<2-&#$!.(*!%,.(*'* / *'.*-4!v2,%&93&#$!R8-H!R&%%!*,-#!(8#8-'4!
!
I A!HX;!>6!!!!! ! !!!!!!WM@ I S : @ J S I ! : AO!L V MW K=K L V P0! I aM=@ I A @M : WM= " !!!!!!!!! Q<!U%(R#.*(-!!!
@@/!??D?>E?6D

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I A!HFY!>?!! ! !!!!!!!!!!!!!!LS I L : S : @MK A!CKS!@V I != I AMKS!@V I =M=!! ! @/%!O%+#(.R%3.!!
H!4(%0-.&!!