

## THE PROCESS

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In 2003, Skidmore began the process of an institution-wide strategic plan for the years 2005-2015, looking at all aspects of the college. In September 2004, the Trustees authorized the administration to update the college's campus plan.

The college's Institutional Policy and Planning Committee (IPPC), President Philip A. Glotzbach, chair, and Michael D. West, Vice President for Finance and Administration have directed the work for this update. The planning and this report are the work of Lo-Yi Chan, campus planner, and Alfredo DiMauro, Skidmore's Campus Facilities Planner.

We began gathering information in the fall of 2004 with 74 interviews with over 123 people on and off campus. We interviewed the successor firm of the